



MEMORANDUM OF UNDERSTANDING

(MoU)

***Between the League of Arab States (LAS) and the Spanish Government
For the re-launching of the Euro-Arab School of Higher Studies of Granada***

1- In November 2006, the Financial Protocol ensuing from the Memorandum of Understanding (MoU) between the European Commission, the Spanish Government and the League of Arab States (LAS) was terminated. Thereafter, the European Commission withdrew from the project. Hence, the need has arisen to reconsider the whole issue. The reconsideration would focus on the School's mission, its institutional and organizational structure and, finally, its financial resources. After a period of reflection and of consultations between the Spanish Government and the League of Arab States, the two parties have agreed on the concept and foundations to re launch the Euro-Arab School of Higher Studies in Granada so that the project - in its new structure- would fulfill its aim to be an effective instrument of dialogue and cooperation between our countries.

2- The School's mission and Main Activities:

The School's fundamental line of work is the development of managerial capabilities of Arab nationals as well as European nationals (mainly Spanish) intending to work in the Arab region. A special emphasis will be placed on development and "governance" in public and private sectors. The main activities will be training and professional education in management.

The School will identify training and professional needs of the concerned countries and will select the appropriate public or private institutions to deliver courses aimed at meeting these needs. The School will add a real value by its knowledge of the Arab business and education sectors.

The activities of the Euro-Arab School of Higher Studies of Granada are designed to serve the following professionals (among others):

1. Specialists working towards the development of their countries in sectors such as health, education, municipal services and infrastructures,



among others, through practical courses focusing on the improvement of management methods.

2. Experts from companies and NGOs, European in general and Spanish in particular, who are going to work in cooperation projects in the Arab world.

To achieve these aims, the Euro-Arab School of Higher Studies of Granada will form a strategic alliance with the Arab! Academy Graduate School of Business in order to jointly analyze training needs, the selection of the most appropriate courses, the design of new courses not offered elsewhere, and professor's exchange. The alliance would set up privileged relationships with other European or Arab institutions.

After thorough studies, the School will determine and design its various training, professional and educational programs. The Arab Academy and the Euro-Arab school of Higher Studies of Granada will decide upon their respective areas of activity. At the first stage, the Academy will continue to focus on delivering degrees in Business Administration and the School will offer a degree entitled "Applied Political Studies I" to enhance the value of skills in the fields of Change Management, Conflict Resolution, Knowledge Management, Strategic Planning., etc.

The design of this Master degree will be based on two sources: (1) The Master degree offered by the "International and Ibero-American Foundation of Public Administration and Policies (FIIAPP)" taught in collaboration with the University of Granada; and (2) The accredited Master Programs offered by the Arab Academy for Science & Technology (Graduate School of Business).

3- Institutional Structure :

In order to overcome the problems that arose in the past concerning the decision making mechanism, the Article of association of the Euro-Arab Foundation for Higher Studies would be amended. Hence, this Foundation and EAMS merge together to form one entity named "Euro-Arab School of Higher Studies of Granada (EASHSG)". The legal structure adopted by the School will be that of the Euro-Arab Foundation for Higher Studies.



The legal reform will include an amendment of the Board of Trustees to include the following :

The Spanish Minister of Foreign Affairs & Cooperation, and the Secretary General of the League of Arab States shall be the alternate Chairperson and Vice-Chairperson and would rotate yearly.

The Board of Trustees will be composed of the following members :

- a) On the Spanish side: the Secretary of State for Foreign Affairs, the Secretary of State for International Cooperation, the President of the Government of the Autonomous Community of Andalusia, the President of the Provincial Council of Granada, the Mayor of Granada, and the Chancellor of the University of Granada.*
- b) On the Arab League side: the Dean (or his delegate) of the Arab Academy Graduate School of Business, four high officials from LAS member countries chosen by the Secretary General by means of a rotation system, and a representative of the General Secretariat of LAS.*

The Articles of association will also be amended in order to set up a "Board of Executive Directors (BED)" which will follow the guidelines set out by the Board of Trustees. The Spanish Secretary of State for Foreign Affairs will chair this Board's meetings. In addition to the Chairman and a Vice Chairman from the Arab side, six additional members will be chosen; three by each side. The BED will recruit a "Director General" who would attend the Board meetings with no voting Power.

4- Financial Resources:

The School's current assets as well as its surplus funds will be placed at the \ service of this Institution's new activities.

The Spanish part will maintain its contribution of the building and site of the I School assigned for this purpose by the Provincial Council of Granada. In addition, it will make an annual contribution, from the AECID budget, to finance the School's projects and programmes that can be counted as development assistance.



All activities of the School will be on a cost recovery basis which will include - among others - the contributions of AECID, fees for activities conducted in Europe & the Arab region, and finally any donations received by the School.

The League of Arab States will make available the logistical support and the required facilities, for the School in Cairo (with an extended facility in Alexandria) in both locations of the Graduate School of Business of the Arab Academy for Science & Technology.

This service will support the activities of the alliance in the Arab region at large.

Furthermore, the LAS will exert its best efforts with the member countries to sustain the activities of the School.

After three years, the parties could amend, by common agreement, the institutional and financial provisions of this Memorandum after an evaluation achieved by the School during this period.

5- Duration of the MoU:

The MoU will cover a period of Five years starting January 1st 2008 extendable to additional similar periods with the consent of the two parties.

6- Entry into Force :

This memorandum shall enter into force on the date it is signed by the duly authorized representatives of the two parties.

The Spanish Government

League of Arab States

Minister of Foreign Affairs

Secretary General